



December 12, 2025

To Whom It May Concern

Company Name	Milbon Co., Ltd.
Representative	Hidehori Sakashita, President and CEO
(Code Number: 4919 - Tokyo Stock Exchange, Prime Market)	
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**Notice Regarding Cancellation of Treasury Shares**  
**(Cancellation of Treasury Shares pursuant to Article 178 of the Companies Act)**

Milbon Co., Ltd. (the "Company") hereby announces that it has resolved, at a meeting of the Board of Directors held on December 12, 2025, to cancel its treasury shares pursuant to Article 178 of the Companies Act, as follows.

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|---|--|
| 1. Class of shares to be cancelled                      | Common shares  |
| 2. Total number of shares to be cancelled               | 811,700 shares<br>(2.45% of total number of issued shares before the cancellation) |
| 3. Total number of issued shares after the cancellation | 32,305,534 shares<br>(33,117,234 shares before the cancellation)                   |
| 4. Date of the cancellation                             | December 26, 2025  |